



Financial Highlights

 **€532 million**
underlying net result

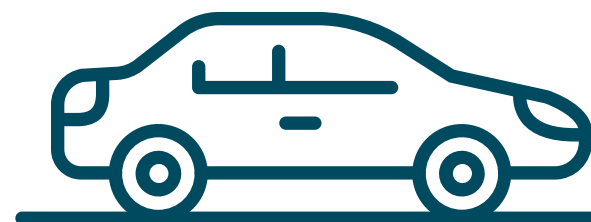
 **17%**
YoY increase in underlying net result

 **5.5%**
serviced fleet growth

 **€130 million**
savings delivered by our
'Power of One LeasePlan'
operational excellence program

 **1.7 million**
cars on the road

Strategic focus on
two large and
growing markets:



Car-as-a-Service

'Car-as-a-Service' market
for leasing new cars, a growing
€68 billion market

CarNext.com

High-quality 3-4-year-old
used car market, a growing
€65 billion market

1 Grow our
Car-as-a-Service
business

2 Launch
CarNext.com

3 Drive further
operational excellence

4 Introduce
LeasePlan Digital

5 Achieve net zero
emissions by 2030

Strategic Highlights



LeasePlan is focused on leading the megatrend **from ownership to usership** in both the new and high-quality used car markets.

What's next?