PROHIBITION OF SALES TO EEA RETAIL INVESTORS - The Notes are not intended to be offered, sold or otherwise made available to and, with effect from such date, should not be offered, sold or otherwise made available to any retail investor in the European Economic Area ("**EEA**"). For these purposes, a retail investor means a person who is one (or both) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU on markets in financial instruments, as amended or superseded ("**MiFID II**"); (ii) a customer within the meaning of Directive (EU) 2016/97 on insurance distribution, as amended (the "**Insurance Distribution Directive**"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II or (iii) not a qualified investor as defined in the Prospectus Regulation. Consequently, no key information document required by Regulation (EU) No 1286/2014 (as amended, the "**PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to any retail investor in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

PROHIBITION OF SALES TO UK RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and, with effect from such date, should not be offered, sold or otherwise made available to any retail investor in the United Kingdom ("UK"). For these purposes, a retail investor means a person who is one (or both) of: (i) a retail client, as defined in point (8) of Article 2 of Commission Delegated Regulation (EU) No 2017/565 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 ("EUWA"); (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000, as amended (the "FSMA") and any rules or regulations made under the FSMA to implement the Insurance Distribution Directive, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA or (iii) not a qualified investor as defined in Article 2 of the Prospectus Regulation as it forms part of UK domestic law by virtue of the EUWA or (iii) not a qualified investor as defined in Article 2 of the Prospectus Regulation as it forms part of UK domestic law by virtue of the EUWA. Consequently no key information document required by the PRIIPs Regulation as it forms part of domestic law by virtue of the EUWA (the "UK PRIIPs Regulation") for offering or selling the Notes or otherwise making them available to retail investors in the UK may be unlawful under the UK PRIIPs Regulation.

MiFID II product governance / Professional investors and eligible counterparties only target market – Solely for the purposes of the manufacturers' product approval process, the target market assessment in respect of the Notes, taking into account the five (5) categories referred to in item 19 of the Guidelines published by European Securities and Markets Authority ("**ESMA**") on 3 August 2023 has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in Directive 2014/65/EU on markets in financial instruments, as amended ("**MiFID II**"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturers' target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

Final Terms dated 4 October 2023

ALD Issue of EUR 1,000,000,000 Floating Rate Senior Preferred Notes due October 2025 under the €15,000,000,000 Euro Medium Term Note Programme of ALD Legal entity identifier (LEI): 969500E7V019H9NP7427

SERIES N°: 21 TRANCHE N°: 1

Société Générale Corporate & Investment Banking as Global Coordinator and Joint Lead Manager

> BofA Securities HSBC ING J.P. Morgan as Joint Lead Managers

PART A - CONTRACTUAL TERMS

Terms used herein shall be deemed to be defined as such for the purposes of the Conditions set forth in the Base Prospectus dated 12 June 2023 which has received approval n. 23-214 from the *Autorité des marchés financiers* ("**AMF**") on 12 June 2023 as supplemented by the supplement to the Base Prospectus dated 22 September 2023 which has received approval no. 23-407 from the AMF on 22 September 2023, which together constitute a base prospectus for the purposes of Regulation (EU) 2017/1129, as amended (the "**Prospectus Regulation**").

This document constitutes the Final Terms of the Notes described herein for the purposes of Article 8 of the Prospectus Regulation and must be read in conjunction with such Base Prospectus as so supplemented in order to obtain all relevant information.

For so long as any Notes are outstanding, copies of the Base Prospectus and the supplement to the Base Prospectus are available for viewing free of charge on the website of the AMF (<u>www.amf-france.org</u>), on the website of the Issuer (<u>www.aldautomotive.com</u>) and for inspection and obtainable, upon request and free of charge, during usual business hours on any weekday from the head office of the Issuer and the specified offices of the Paying Agents.

1	Issuer:	ALD
2	(i) Series Number:	21
	(ii) Tranche Number:	1
	(iii) Date on which the Notes become fungible:	Not Applicable
3	Specified Currency or Currencies:	Euro ("EUR")
4	Aggregate Nominal Amount of Notes admitted to trading:	
	(i) Series:	EUR 1,000,000,000
	(ii) Tranche:	EUR 1,000,000,000
5	Issue Price:	100.000 per cent. of the Aggregate Nominal Amount of the Tranche
6	Specified Denomination(s):	EUR 100,000
7	(i) Issue Date:	6 October 2023
	(ii) Interest Commencement Date:	Issue Date
8	Maturity Date:	Interest Payment Date falling on or nearest to 6 October 2025
9	Interest Basis/Rate of Interest:	3-month Euribor + 0.65 per cent. Floating Rate (further particulars specified below)
10	Redemption/Payment Basis:	Subject to any purchase and cancellation or early redemption, the Notes will be redeemed on the Maturity Date at 100 per cent. of their nominal amount. (<i>further particulars specified below</i>)
11	Change of Interest Basis:	Not Applicable
12	Put/Call Options:	Clean-up Call Option (further particulars specified below)

13	(i)	Status of the Notes:	Senior preferred notes pursuant to Article L. 613-30-3-I-3° of the French <i>Code monétaire et financier</i>
	(ii)	Dates of corporate authorisations for the issuance of Notes obtained:	Authorisation of the Board of Directors of the Issuer dated 7 February 2023 and decision of Tim Albertsen as Chief Executive Officer (<i>Directeur Général</i>) of the Issuer dated 3 October 2023
PROV	ISION	NS RELATING TO INTEREST	(IF ANY) PAYABLE
14	Fixe	d Rate Note Provisions	Not Applicable
15	Floa	ting Rate Provisions	Applicable
	(i)	Interest Period(s):	As per Conditions
	(ii)	Specified Interest Payment Dates:	6 January, 6 April, 6 August and 6 October of each year, commencing on 6 January 2024, subject in each case to adjustment in accordance with the Business Day Convention set out in (iv) below
	(iii)	Interest Period Date:	Not Applicable
	(iv)	Business Day Convention:	Modified Following Business Day Convention
	(v)	Business Centre(s):	Not Applicable
	(vi)	Manner in which the Rate(s) of Interest is/are to be determined:	Screen Rate Determination
	(vii)	Party responsible for calculating the Rate(s) of Interest and Interest Amount(s) (if not the Calculation Agent):	Not Applicable
	(viii)	Screen Rate Determination:	
		— Reference Rate:	3-month EURIBOR
		 Interest Determination Date(s): 	Second day on which the T2 is open prior to the start of each Interest Period
		— Relevant Inter-Bank Market:	Euro-zone inter-bank market
		— Relevant Screen Page Time:	11.00 a.m. Brussels time
		— Relevant Screen Page:	Reuters Page EURIBOR01
	(ix)	FBF Determination:	Not Applicable
	(x)	ISDA Determination:	Not Applicable
	(xi)	Linear Interpolation:	Not Applicable
	(xii)	Margin(s):	+0.65 per cent. per annum
	(xiii)	Minimum Rate of Interest:	0 per cent. per annum
	(xiv)	Maximum Rate of Interest:	Not Applicable

	(xv) Day Count Fraction:	Actual/360
16	Zero Coupon Note Provisions	Not Applicable

PROVISIONS RELATING TO REDEMPTION

17	Redei Issuei	mption at the Option of the r	Not Applicable
18		e-Whole Call Option dition 6(b))	Not Applicable
19	Clean	-Up Call Option	Applicable
	(i)	Clean-up Percentage:	75 per cent.
	(ii)	Notice period:	Not Applicable
		Optional Redemption ant(s) and method, if any, of ation of such amount(s):	EUR 100,000 per Note of EUR 100,000 Specified Denomination
20	Put O	ption	Not Applicable
21	Resid	ual Maturity Call Option	Not Applicable
22		mption at the Option of the oolders	Not Applicable
23	Final	Redemption Amount:	At par
24	Early	Redemption Amount	EUR 100,000 per Note of EUR 100,000 Specified Denomination

GENERAL PROVISIONS APPLICABLE TO THE NOTES

25	Form of Notes:	Dematerialised Notes
	(i) Form of Dematerialised Notes:	Bearer dematerialised form (au porteur)
	(ii) Registration Agent:	Not Applicable
	(iii) Temporary Global Certificate:	Not Applicable
	(iv) Applicable TEFRA exemption(or successor exemption as contemplated by Notice 2012-20):	Not Applicable
26	Financial Centre(s):	Not Applicable
27	Talons for future Coupons to be attached to Definitive Notes (and dates on which such Talons mature):	Not Applicable

28	Redenomination,	Not Applicable
	renominalisation and	
	reconventioning provisions:	
29	Consolidation provisions:	Not Applicable
30	Masse:	No Masse shall apply

RESPONSIBILITY

The Issuer accepts responsibility for the information contained in these Final Terms.

Signed on behalf of the Issuer

By: Dider Harnois as Group Treasurer (*Trésorier*) Duly authorised

PART B – OTHER INFORMATION

1 LISTING

(i)	Listing:	Euronext Paris
(ii)	Admission to trading	Application is expected to be made by the Issuer (or on its behalf) for the Notes to be admitted to trading on Euronext Paris with effect from the Issue Date.
(iii)	Estimate of total expenses related to	EUR 3,200

admission to trading:

2 RATINGS AND EURO EQUIVALENT

Ratings:

The Notes to be issued have been rated: S&P: A-Fitch: A-Moody's: A1

According to S&P's definitions, an obligation rated 'A-' exhibits strong capacity to meet financial commitments. However, adverse economic conditions or changing circumstances are more likely to weaken the obligor's capacity to meet its financial commitments on the obligation.

According to Fitch's definitions, an obligation rated 'A-' denotes expectations of low default risk. The capacity for payment of financial commitments is considered strong. This capacity may, nevertheless, be more vulnerable to adverse business or economic conditions than is the case for higher ratings.

According to Moody's's definitions, an obligation rated 'A1' is considered upper-medium grade and is subject to low credit risk. Each of S&P, Moody's and Fitch is established in the European Union, registered under Regulation (EC) No 1060/2009, as amended (the "CRA Regulation") and included in the list of registered credit rating agencies published by the European Securities and Markets Authority on its website (www.esma.europa.eu) in accordance with CRA Regulation.

3 INTERESTS OF NATURAL AND LEGAL PERSONS INVOLVED IN THE ISSUE

Save for any fees payable to the Managers, so far as the Issuer is aware, no person involved in the offer of the Notes has an interest material to the offer.

4 REASONS FOR THE OFFER AND ESTIMATED NET PROCEEDS

(i) Reasons for the offer:	The net proceeds from each issue of Notes will be applied by the	
	Issuer for its general corporate purposes.	
(ii) Estimated net proceeds:	EUR 998,750,000	
5 PERFORMANCE OF RATE		
Historic interest rates:	Applicable	
	Details of performance of EURIBOR rates can be obtained,	
	free of charge, from Reuters.	
Benchmarks:	Amounts payable under the Notes will be calculated by reference to EURIBOR rates which is provided by the	
	European Money Markets Institute. As at the date of these	
	Final Terms, European Money Markets Institute appears on	
	the register of administrators and benchmarks established	
	and maintained by the European Securities and Markets Authority pursuant to Article 36 of the Benchmark	
	Regulation (Regulation (EU) 2016/1011).	

6 OPERATIONAL INFORMATION

(i)	ISIN:	FR001400L4Y2
(ii)	Common Code:	269896248
(iii)	Any clearing system(s) other than Euroclear France, Euroclear Bank SA/NV and Clearstream Banking S.A. and the relevant identification number(s):	Not Applicable
(iv)	Delivery:	Delivery against payment
(v)	Names and addresses of initial	Société Générale
	Paying Agent(s):	32, rue du Champ de Tir
		CS 30812
		44308 Nantes Cedex 03
		France
(vi)	Names and addresses of additional Paying Agent(s) (if any):	Not Applicable
(vii)	Name and address of the entities which have a firm commitment to act as intermediaries in secondary trading, providing liquidity through bid and offer rates and description of the main terms of their commitment.	Not Applicable

7 DISTRIBUTION

(i)	Method of distribution:	Syndicated
(ii)	If syndicated:	
	(A) Names of Managers:	Global Coordinator and Joint Lead Manager
		Société Générale
		Joint Lead Managers
		BofA Securities Europe SA
		HSBC Continental Europe
		ING Bank N.V.
		J.P. Morgan SE
	(B) Stabilising Manager(s) if any:	Société Générale
(iii)	If non-syndicated, name and address of Dealer:	Not Applicable
(iv)	US Selling Restrictions (Categories of potential investors to which the Notes are offered):	Reg. S Compliance Category 2 applies to the Notes; TEFRA not applicable (<i>See paragraph 12 of General Information in the Base Prospectus</i>)
(v)	Prohibition of Sales to EEA Retail Investors / Prohibition of Sales to UK Retail Investors:	Applicable